Intelligence

Satellite and NTN Summit

Kicking into high gear



Topics in Focus Today

| 1 | Space is becoming a crowded place | LEO revolutionD2DCompetition heating up | |
|---|---|---|--|
| 2 | Closing the coverage gap (and why terrestrial alone can't solve this) | Sizing the coverage versus usage gapGeographical comparisonsCost challenges with terrestrial expansionPragmatism | |
| 3 | Consumer lens | Addressable baseAddressable revenueGo-to-market | |
| 4 | Enterprise and B2B lens | Addressable baseAddressable revenueGo-to-market | |
| 5 | Where do we go from here? | Technology questionsPartnership/biz model questionsRegulatory questions | |



Who we are









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Speaker Line-Up



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Why satellite matters in 2023

A pragmatic win-win

The Coverage Gap Remains

- •The gap: 600 million people (around 7% of the global population) live outside the range of a mobile network
- •Economics: While expansion of terrestrial base stations could bridge some of this gap, there will be diminishing returns as the costs get prohibitively expensive for the least populated regions

The Options are there

- •Numbers: Satellites in orbit will number more than 8,000 (compared to 2,000-3,000 historically) once SpaceX and OneWeb's constellations reach full deployment. This offers to mobile operators a structural rise in connectivity capacity from space
- •D2D resurgence: Direct-to-deviceand NTN standards integration change the game in how many people can tap in

Revenue Uplift

- •Consumers: Closing the coverage gap would offer an uplift of around \$30 billion to the telecoms sector by 2035, or 3% of existing revenues
- •loT/enterprise: Underpinned by coverage gap across range of sectors (e.g. manufacturing, precision agri, logistics). \$10bn run rate by 2035 (20-25% uplift on existing telco loT revenue)



Space is becoming a crowded place

LEO Revolution

Sector context = Low Earth Orbit (LEO) constellation explosion

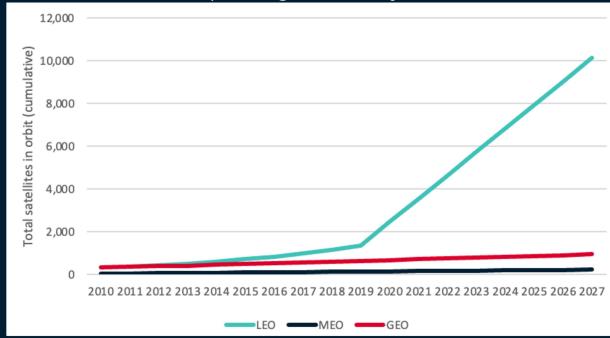
Satellite topology driven by trade-offs of 2 main factors

- Density
- Altitude

LEO has improved economics and performance from both

Starlink, OneWeb, Telesat, Kuiper (Amazon), host of others...





Source: Union of Concerned Scientists (UCS), GSMA Intelligence



Space is becoming a crowded place

D2D = direct to device

Typically operates at LEO altitude, but differs in several ways from traditional constellations

Signal direct to device (handset or IoT). No requirement for dish or other receiving equipment

Advantages

- Cost savings + ease of integration with existing mobile network
- Time to market
- More accessible for consumers and businesses
- Conduit to new revenue streams

D2D is not new, but recharged by better tech and, crucially, NTN standards

Target segments

Consumer

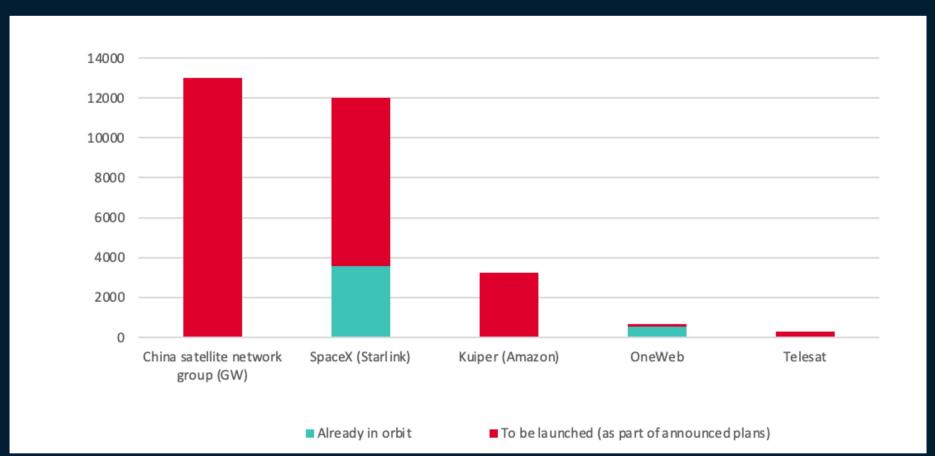
- Out of coverageB2B
- Patchy coverageGov't
- Roaming



Space is becoming a crowded place

Competition heating up

Starlink and OneWeb are the global leaders in LEO, though many others are active





Closing the coverage gap

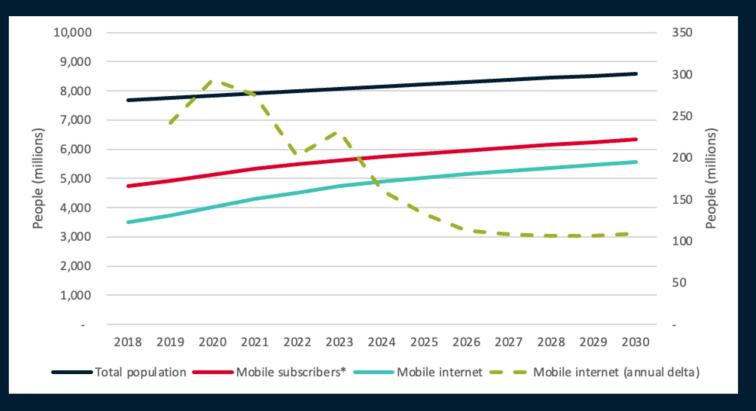
Still 500-600m people

Mobile coverage has improved significantly (3G/4G 90%+), but not spots are still material

Of the 1.3 billion people without a phone, 35-40% still face a network coverage barrier

Further extensions limited through terrestrial means because of tough economics

We are seeing diminishing returns in adding people to the internet...





Closing the coverage gap

...which, even by 2025, will still be 8% of the world

How strong are the different barriers to internet access?

| | | | Usage gap | | Coverage gap | | |
|-------------------------------------|----------------------|---------------------------------|--------------|-----------------------------|-----------------------|----------------------|--|
| | Adult population (m) | Mobile internet subscribers (m) | Total (m) | Usage gap (% of population) | No coverage (m) | Edge of coverage (m) | Effective coverage gap (% of population) |
| East Asia & the Pacific | 2,126 | 1,786 | 278 | 13% | 62 | 83 | 6.9% |
| Europe & Central Asia | 729 | 657 | 46 | 6% | 25 | 28 | 7.3% |
| Latin America & the Caribbean | 575 | 435 | 131 | 23% | 10 | 24 | 5.8% |
| Middle East & North Africa | 453 | 307 | 132 | 29% | 14 | 20 | 7.3% |
| North America | 336 | 309 | 26 | 8% | 0 | 13 | 4.1% |
| South Asia | 1,682 | 933 | 682 | 41% | 66 | 70 | 8.1% |
| Sub-Saharan Africa | 888 | 415 | 408 | 46% | 66 | 42 | 12.1% |
| Global | 6,788 | 4,841 | 1,704 | 25% | 243 | 279 | 7.7% |



Consumer Lens

Coverage and roaming both in play

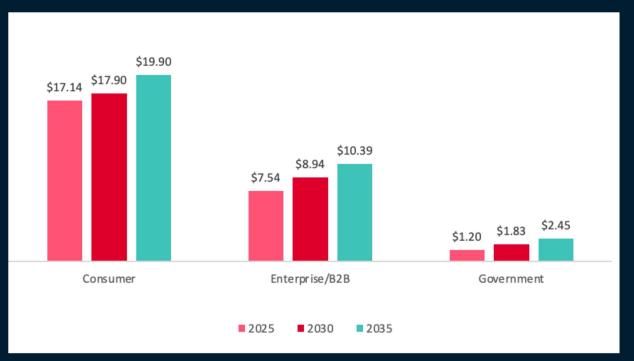
\$30bn untapped, or 3% of existing telco revenue base overall

Consumer is majority but there is realistic sellin to B2B and gov't/military Consumer = 60% B2B verticals = 30-35% Gov't = 5-10%

Primarily a wholesale play, telcos own customer relationship

Front and backhaul

Addressable telco revenues via wholesale sat partnerships (\$ billions)

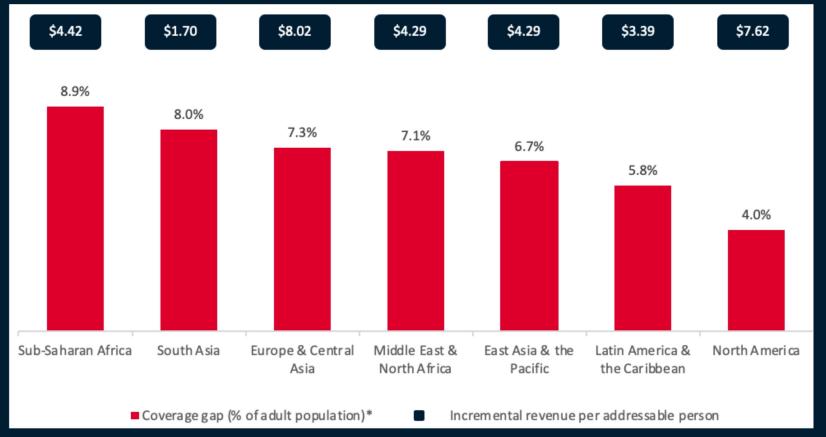




Consumer Lens

Africa, Indian subcontinent and SE Asia clearest plays

Consumer spend uplifts from connecting each incremental sub sit between 3G and LTE ARPU's



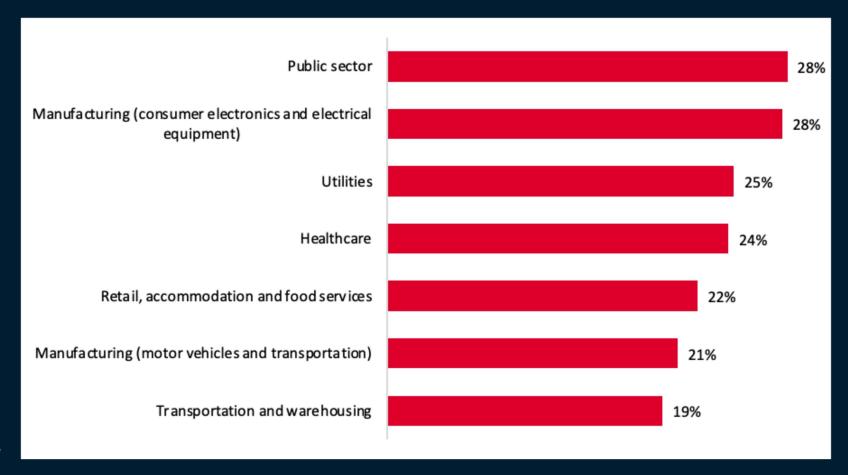


B2B Lens

Don't forget, the coverage gap isn't just a consumer problem

Would you consider using satellite connectivity for your business?

Enterprise survey (N=2,000, 2020/21)





B2B Lens

Low power use cases across range of sectors

Most natural plays where assets are moving

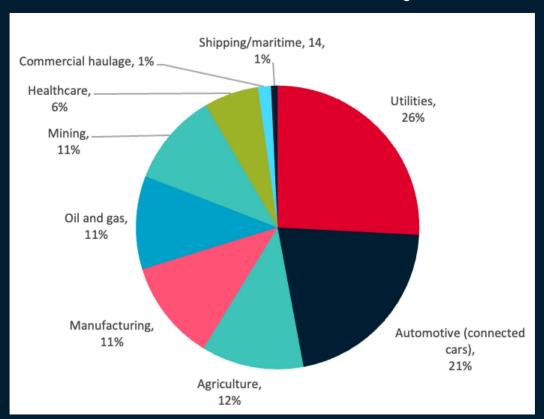
- Automotive
- Commercial logistics
- Shipping

However, also demand in sectors with remote installations

- Agri
- Heavy industry (oil/gas, mining)
- Rural manufacturing
- •Hospitals and health clinics

Revenue sell in = \$10bn/yr by 2035 = 25% of existing IoT connectivity revenues

1.9 billion devices (8% of the IoT market) are addressable for D2D satellite by 2035



Figures are number of IoT connections addressable to satellite and the sector share of the total Source: GSMA Intelligence



Where do we go from here?

Making the science non-fiction

Technology

Network performance: does it get beyond '3G-like?'

Satellite longevity: does this lengthen? How long?

D2D: real deal?

Chipsets and handsets: how quickly is NTN integrated? How fast can people tap in?

Partnership / Business Model

Wholesale > retail: Does wholesale remain GTM? Is Starlink alone with retail?

Integration costs + set up: how can telcos minimize opex/capex vis-à-vi NTN integration?

Proving the revenue story: to what extent do these show up? Do operators disclose the NTN impact?

Regulatory

Spectrum: interference mitigations' Borrowing terrestrial? MSS?

Landing rights: getting global alignment...possible?

NTN standards integration...and 6G: NTN impact with 5G-advanced and 6G?



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